

CONVENTION INTERNAZIONALE SUGLI APPALTI PUBBLICI

INTERNATIONAL CONVENTION ON PUBLIC PROCUREMENT

Roma, 6-7 Novembre 2025

Roma Eventi

Centro Conferenze Fontana di Trevi
Piazza della Pilotta, 4 - Roma

Rome, 6-7 November 2025

Roma Eventi

Fontana di Trevi Conference Center
Piazza della Pilotta, 4 - Rome

"Beyond Efficiency: Indonesia's Digital Transformation of Public Procurement to Foster SMEs Growth and Domestic Product Utilization"

presented by

Dr. Indrani Dharmayanti

IAPI - Indonesia Procurement Professional Association

Outline

- Indonesia's Dual Challenge
- The Paradigm Shift: From Transactional to Strategic Procurement
- The Digital Engine: SPSE & E-Catalog's
- Pillar 1: Digital Inclusion for Millions of MSMEs
- Pillar 2: Mandating Domestic Product Utilization (P3DN)
- The Impact: Measuring Policy Success
- Challenges & The Road Ahead (AI and Governance)
- Global Takeaways: Lessons for IFPSM Members

Indonesia's Dual Challenge

- **Challenge 1 (MSMEs/UMKM)**

The role of 65 million MSMEs : Contributes 60% of GDP & provides employment for 97% of the workforce

Challenges: visibility and market access.

- **Challenge 2 (Domestic Product Utilization)**

The mandate to use domestic products amidst protectionist global competition & the use of domestic products will grow the industrial sector

Challenges : how to increase the use of domestic products ?

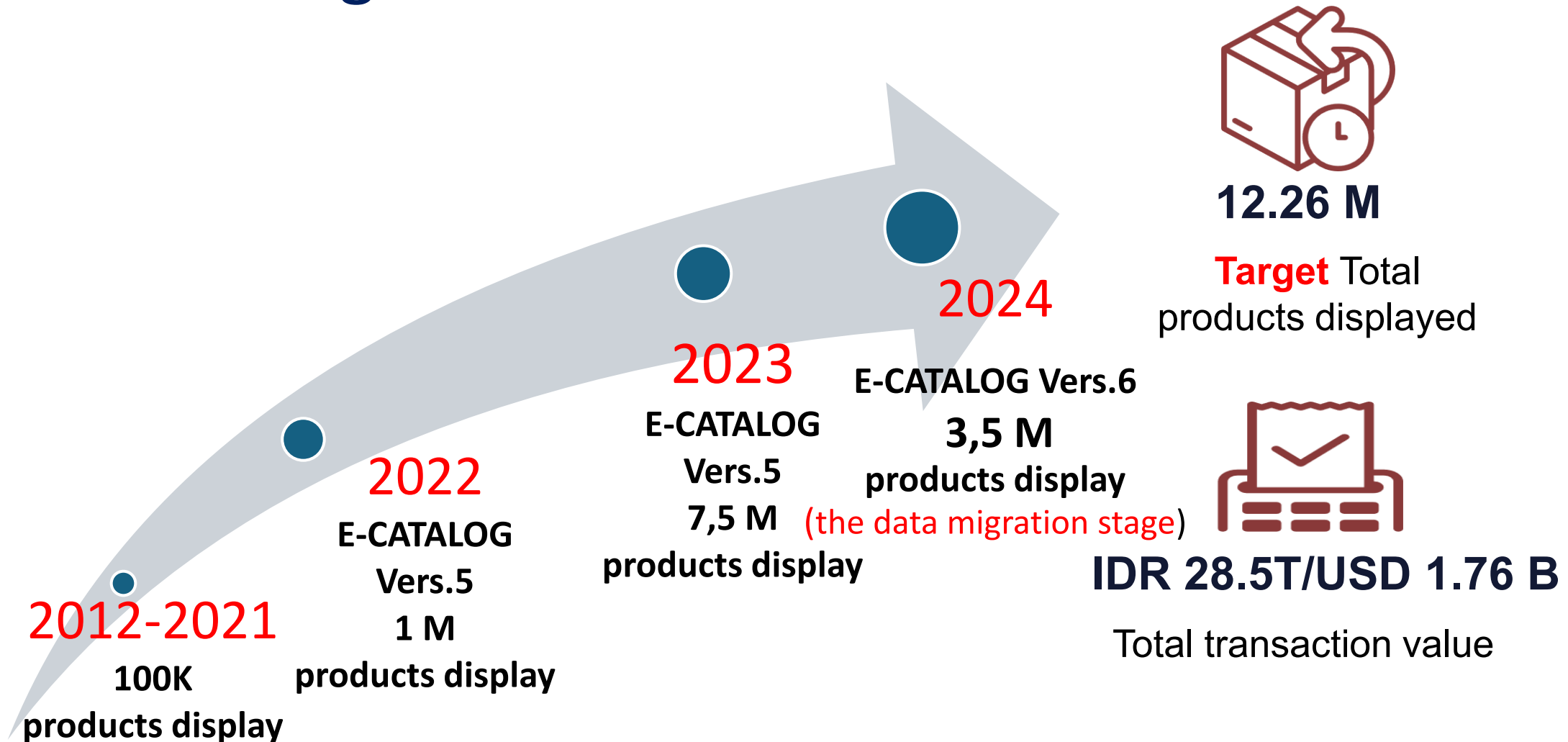
The Paradigm Shift: From Transactional to Strategic Procurement

Procurement must exceed efficiency (**BEYOND EFFICIENCY**)

Value for money



The Digital Engine: SPSE & E-Catalog's Transformation



The Digital Engine: SPSE & E-Catalog's Unique Scale

- **Digitalization of Procurement**

NPPA (LKPP) has a very important role in developing “**SPSE**” (Electronic Procurement System) and “**SPSE**” as the foundation.

- **Focus on E-Catalog:**

Why is this unique ?

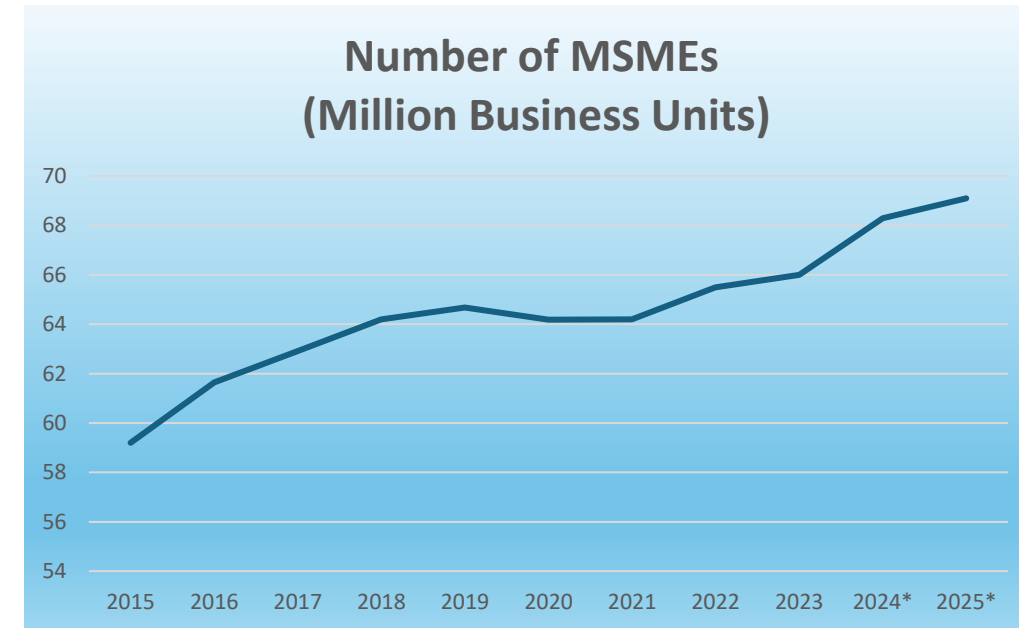
This is a national scale of **B2G** (Business-to-Government) *e-marketplace* that is managed by the government — not just an e-tendering system.



Pillar 1:

Digital Inclusion for Millions of MSMEs

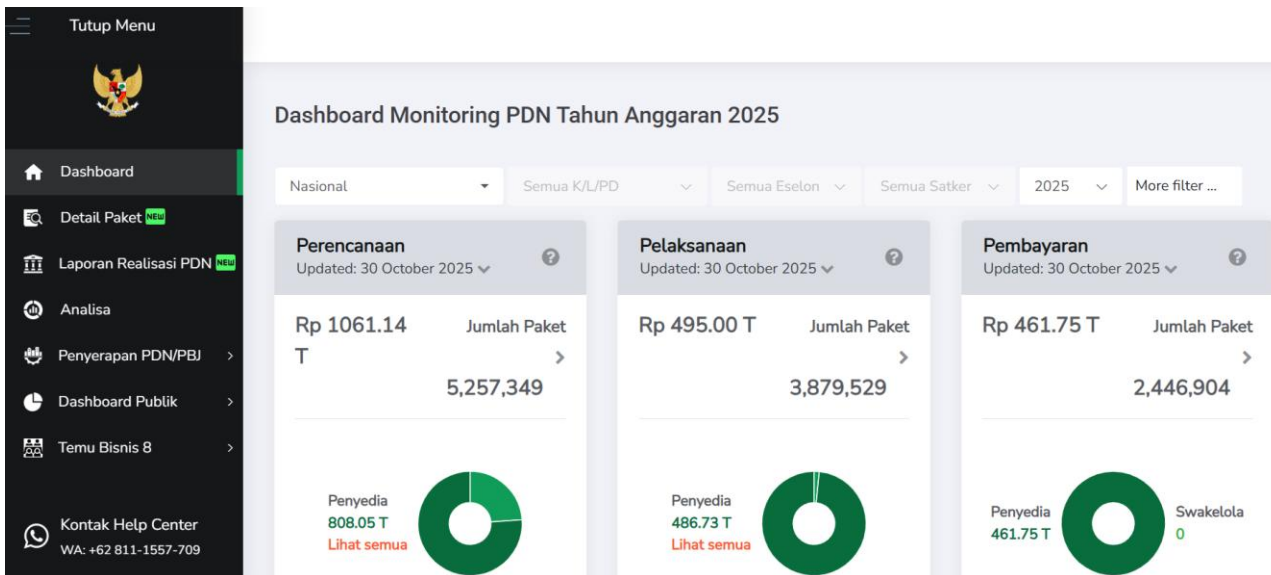
- 1. Zero Barrier Entry:** Easy digital *on-boarding* process for MSMEs.
- 2. Fair Competition:** Price Transparency reduces *bid rigging*.
- 3. Speed of Transaction:** *direct purchase* in hours/day.
- 4. Micro-Segmentation:** special market Segmentation that provides small procurement for MSMEs.



Pillar 2:

Mandating Domestic Product Utilization (“P3DN”)

- 1. Policy Integration:** Regulations that require government agencies to purchase domestic products, directly through the platform
- 2. Digital Labeling:** Use of “TKDN” (Domestic Component Level) as a *digital attribute* on a product in E-Catalog.
- 3. Governance & Audit Trail:** A System that automatically tracks and reports compliance for domestic product purchasing and become an anti-corruption tool



Selamat Datang di

KATALOG ELEKTRONIK V.6



TKDN Certified Products [See All >](#)

Goods



Dataprint DP-CT-230 A
Cyan P (W 2301 A)

Rp. 1,676,641.00

TKDN+BMP 42.32 %

PDN

UMKK Medan City

Goods

Pre Order



GENSET 150 KVA
CUMMINS, ATS150KVA

Rp. 941,613,000.00

TKDN+BMP 40 %

PDN

East Halmahera Regency

Goods



APJ 90 WATT - 7 METER
OCTAGONAL POLE 1...

Rp. 14,122,012.00

TKDN+BMP 51.35 %

PDN

UMKK West Jakarta City A...

Goods

Pre Order



ASUS ExpertCenter
EG3408WVAK i7...

Rp. 24,888,999.00

TKDN+BMP 42.08 %

PDN

UMKK Samarinda City

Goods



3D HOUSE OF WORSHIP
MINIATURE PACKAGE...

Rp. 1,684,822.00

TKDN+BMP 40 %

PDN

UMKK Semarang Regency

Goods



PANASONIC AC 0.5 PK
CS-PN5AKJ

Rp. 4,999,440.00

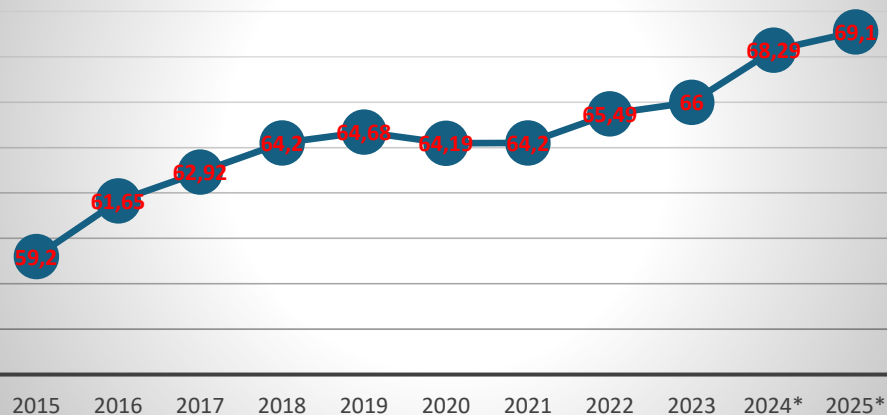
TKDN+BMP 51.21 %

PDN

West Jakarta City Administr...

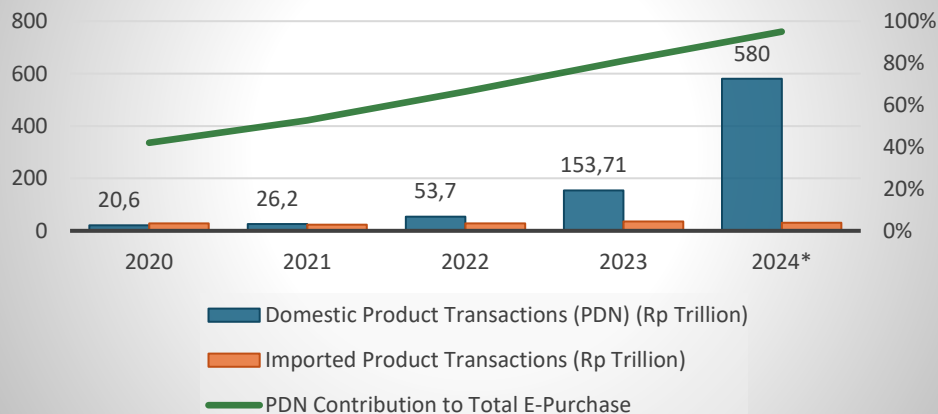
The Impact: Measuring Policy Success

**Number of MSMEs
(Million Business Units)**

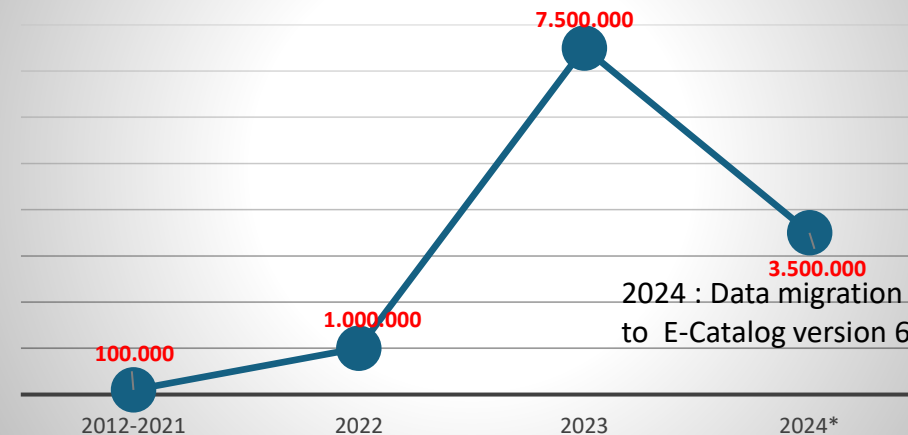


Source : Ministry of Cooperatives and SMEs

**Data of Domestic Product Purchase
Through E-Purchasing**



**Number of Products Displayed in
the LKPP e-Catalog**



Source: LKPP Procurement Profile

- ❑ 65 million MSMEs Contributes to 60% of GDP & 97% employment
- ❑ Post-digitalization: Increase in MSMEs onboarding by 45%
- ❑ Average revenue growth for MSMEs : + 30% after joining e-catalog
- ❑ Domestic product utilization increased by 25% in government procurement

Digitalization has turned procurement into a tool of economic stability after the Pandemic /volatility

Case Studies: MSMEs Success Stories

Local furniture producer
increased sales by 50% via e-catalog



Traditional food SMEs expanded to
10 provinces through “SPSE”



Textile SMEs achieved TKDN certification
and secured B2G contracts



Challenges & The Road Ahead (AI and Governance)

Various Challenges :

- The digital literacy gap among MSMEs actors,
- Low level of innovation,
- Low level of technological advancement,
- Low productivity and competitiveness in global market

Challenges & The Road Ahead (AI and Governance)

Next Step:

- Collaboration among key government stakeholder, BUMN and private sector strengthens local value chain
- Improve MSMEs capacity → roadmap for MSMEs onboarding:
 - Step 1: Awareness & Outreach – Socialization of e-catalog benefits
 - Step 2: Digital Literacy Training – Basic platform usage
 - Step 3: Certification Support – TKDN and quality standards
 - Step 4: Access to Financing – Microcredit and government incentives
 - Step 5: Integration – Connect MSMEs to supply chain and procurement system
- Providing advance payment for e-Purchasing transaction
- Domestic Supply Chain Integration (Government Agencies → E-Catalog → MSMEs Suppliers → Local Manufacturers → End Users)
- Integration opportunities into the Global Value Chain and Global E-Commerce market
- Policy lever: “P3DN” ensures domestic products prioritized
- Continuous improvement to developing Electronic Procurement System and Harnessing Artificial Intelligence (AI) for *predictive sourcing dan fraud detection* .

Global Takeaways: Lessons for IFPSM Members

Global Benchmark & Best Practices

- ❑ South Korea: SME-friendly procurement policies and digital platforms
- ❑ Brazil: Local content requirements in public procurement

Lessons for Indonesia: **Combine policy mandates with capacity building**

- ❑ Digitalization must serve policy mandates, not just efficiency
- ❑ Public Procurement can be a powerful policy lever for Social Equity
- ❑ Scale and data can be converted into a tool for Good Governance



THANK YOU

INTERNATIONAL CONVENTION ON PUBLIC PROCUREMENT

Roma, 6-7 Novembre 2025

Roma Eventi

Centro Conferenze Fontana di Trevi
Piazza della Pilotta, 4 - Roma

Rome, 6-7 November 2025

Roma Eventi

Fontana di Trevi Conference Center
Piazza della Pilotta, 4 - Rome